## FINANCIAL ACCOUNTING

## A: HOW TO STUDY ACCOUNTING

- It is more important to interpret the accounting methodologies \& rules
- But, must know the mechanics and the ways accounting methods affect the financials of the firm
- Also, CFA has lately been stressing International Accounting Practices


## B: PENSIONS \& EMPLOYEE BENEFITS

## - CURRENT EMPLOYEE BENEFITS

- Health \& Life INSURANCE benefits are Expensed on a PAY-AS-YOU-GO basis (cash acct.)
- Vacations, Holiday \& Sick Days are ACCRUED (expenses for whole year are estimated at start of year and charged on a smoothed basis to each quarter (FASB 43)
- Severance, Disability \& Unemployment benefits are accrued like above (FASB 112)
- PENSION BENEFITS (FASB 87)
- Types:
- Defined Contribution: Employer makes a certain contribution to the fund each year. Employee's benefit is determined by the performance of the portfolio. Employer's ANNUAL PENSION EXPENSE is the amount the firm Contributes. Employee bears investment risk
- Defined Benefit: Employer obligated to pay specific benefits to the retired employee. More difficult to determine the ANNUAL PENSION EXPENSE (ABO or PBO)
- Final Pay (Career Average) relates benefits to past wages
- Flat Benefit: relates benefit to a fixed value
- EXAMPLE of Calculating a Firms Pension Obligations
- Lump Sum Pension to be paid at Retirement Age $65=25 \%$ of employee's final salary * years worked. For a 62 year old employee, just starting, to work for 3 years with salary in Year 1 of $\$ 10,000$; Year 2 of $\$ 15,000$ : and Year 3 of $\$ 20,000$.
- Lump Sum = \$15,000: (.25)(20,000)(3)
- Must be able to determine the PENSION OBLIGATION, in either of 2 ways ,of Employer from this data
- Accumulated Benefits Method (ABO)
- FASB 87 requires ABO when determining an employer's pension obligation for any FLAT BENEFIT; DEFINED BENEFIT Pension Plan
- $\mathrm{ABO}=$ Present Value of all pension rights of vested \& non-vested employees that have been earned to date

| Year | (.25)(Current Salary)(Total <br> Yrs. Service to date) | Earned Future Benefit <br> Based on Formula |  |  |  | PV: (EFB)/(1+4) | ABO |
| ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
| 1 | $(.25)(10,000)(1)$ | 2,500 | $(2,500)(1.10)^{2}$ | 2,066 |  |  |  |
| 2 | $(.25)(15,000)(2)$ | 7,500 | $(7,500)(1.10)^{1}$ | 6,818 |  |  |  |
| 3 | $(.25)(20,000)(3)$ | 15,000 | $(15,000)(1.10)^{0}$ | 15,000 |  |  |  |

- ABO measures firm's pension obligation only on the basis of service performed by the employees TO DATE
- GOOD: if plan is terminated, people can then get their ABO
- BAD: it does not ESTIMATE FUTURE Benefit Obligations
- Benefits/Years-of-Service (PBO)
- FASB 87 requires it for FINAL Benefit or Career Average DEFINED BENEFIT. Based on Estimates of the Future. Must go to the ACTUARY to get estimates of Various Things
- Take the Final Expected Projected Benefit Obligation, and then Amortize it over the Employee's Years of Service.

| Year | Earned Future Benefit | PBO (PV of EFB) |
| ---: | ---: | ---: |
| 1 | 5,000 | 4,132 |
| 2 | 10,000 | 9,091 |
| 3 | 15,000 | 15,000 |

- Earned Future Benefit:

Actuarially Projected Total Benefit $=(.25)(20,000)(3)$
Projected Remaining Years of Service $=3$
Earned Future Benefit $=(15,000) /(3)=5,000$ per year
Earned Future Benefit ${ }_{\text {year }}=$ Earned Future Benefit ${ }_{\text {year } t-1}+5,000$

- PBO is a much better Projection of Firm's Ongoing Pension Obligation at a particular point in time
- NOTE: $\mathrm{ABO}=\mathrm{PBO}$ of FLAT PAY DEFINED BENEFIT because no allowance for future growth of wages
- Manipulation possible by discount rates used in PV calculations and by the estimated growth rate of future wages.
- FASB 87 mandates $r=i$ for high quality bonds
- FASB 87 requires ABO \& PBO be DISCLOSED in Footnotes. Also, must disclose VESTED BENEFIT OBLIGATIONS (portion owed to employee even if employment ceases)

NOTE: PENSION OBLIGATION is a Balance Sheet Concept, PENSION COST is an Income Statement Concept.

- Computing PENSION COST under FASB 87
- There are SIX Components to Pension Cost
1.) Service Cost
- Service Cost $=\left(\Delta\right.$ Earned Future Benefit) $/(1+\mathrm{r})^{t}$

Final Pay or Career Average Plans (PBO)

| Year | $\underline{\text { Earned Future Benefit }} \overline{(\mathbf{P B O})}$ | $\underline{(\Delta \mathbf{~ E F B}) /(\mathbf{1}+\mathbf{r})^{\mathbf{t}}}$ | $\underline{\text { Service Cost }}$ |
| ---: | ---: | :---: | ---: |
| 1 | 5,000 | $(5,000-0) /(1+.10)^{2}$ | 4,132 |
| 2 | 10,000 | $(10,000-5,000) /(1+.10)^{1}$ | 4,545 |
| 3 | 15,000 | $(15,000-10,000) /(1+.10)^{0}$ | 5,000 |

Flat-Pay or Terminated Plans (ABO)

| $\underline{\text { Year }}$ | $\underline{\text { Earned Future Benefit }(\mathbf{A B O})}$ | $\underline{(\mathbf{\Delta E F B}) /(\mathbf{1 + r})^{\mathbf{t}}}$ | $\underline{\text { Service Cost }}$ |
| ---: | ---: | ---: | ---: |
| 1 | 2,500 | $(2,500-0) /(1+.10)^{2}$ | 2,066 |
| 2 | 7,500 | $(7,500-2,500) /(1+.10)^{1}$ | 4,545 |
| 3 | 15,000 | $(15,000-7,500) /(1+.10)^{0}$ | 7,500 |

## 2.) Interest Cost

- Interest Cost $=\mathrm{PBO}(\text { or } \mathrm{ABO})_{\text {last year }}$ * r used to compute $\mathrm{PBO}(\mathrm{ABO})_{\text {last year }}$
3.) Expected Return on Pension Assets
- This is a NEGATIVE COST, which reduces the current pension expense (non taxable for pensions, unlike other assets for other employee benefits)
- $\mathrm{E}(\mathrm{RPA})=$ MV-Assets $_{\text {last year }} * \mathrm{E}($ Long Run Rate of Return on Pension Assets)
4.) Amortization of Cumulative Unrecognized Actuarial \& Investment Gains/Losses
- Usually happens when the plan changes assumptions
- Compute net Cumulative deferred gains/losses
- If Net Cumulative Deferred Gains/Losses < $10 \%$ of PBO/ABO or Plan Assets, no amortization is required
- If NCDG/L > $10 \%$ of PBO/ABO or Plan Assets, then the EXCESS cumulative deferral must be AMORTIZED into the pension cost structure on a straight line basis over the average remaining service life of the work force
- Amortization of deferred Losses will INCREASE Pension Cost, while Amortization of Deferred Gains will DECREASE Pension Cost
5.) Amortization of Unrecognized Prior Service Costs
- Tends to occur when the firm changes the plan, the ABO or PBO will change and amortize this change over time OR when plan comes into existence
- FASB 87 requires that all cumulative deferred prior service costs be Amortized using a straight line method over the average remaining service life of the employees OR 15 years, whichever is longer.
- Amortization of Prior Service Costs $=(\triangle \mathrm{PBO}$ or ABO$) /$ Avg. Remaining Service Life $)$
6.) Amortization of Unrecognized Transition Amount
- On Day FASB 87 adopted, calculate Value of the Plan assets and the PBO (PA - PBO) is this Unrecognized Transition Amount
- Straight Line Amortized over Average Remaining Service Life of Employees
- FASB 87 FOOTNOTE DISCLOSURE REQUIREMENTS
- Contains 3 PARTS
1.) Funded Status: $=\mathrm{MV}_{\text {Plan Assets }}-\mathrm{PBO}$
2.) Components of Pension Expense (All 6)
3.) Underlying Assumptions:
- When one looks at the Footnotes, an Analyst can Make the Following Calculations

1. Calculate the Contributions Made to the Pension Fund by the Firm Plan Contribution $=$ Reported Pension Expense (Cost) $+\Delta$ Prepaid Pension Expense (Funded)
2. Calculate the Benefits Paid from the Pension Fund

Starting Plan Assets (Funded)

+ Actual Return on Plan Assets (Cost)
+ Contributions to the Pension Plan (previous calculation)
$=$ (Benefits Paid out of Pension Fund) [Plug]
Ending Plan Assets (Funded)

3. Calculate the Long Run Rate of Return Assumption that was Applied to the Plan Assets E (Return on Plan Assets) $=\mathrm{E}$ (Gain/Loss of Plan Assets) / Beginning Plan Assets[funded]
4. Calculate the Prior Service Cost Arising from Plan Amendment
=Amortization Prior Service Costs [cost] $+\Delta$ Unamortized Portion Prior Service Cost [funded]

- Hopefully, that is all they'll ask of the 12 Calculations from the Book.... I'm going to leave it here
- Interpreting Pension Footnotes
- Key Relationship is Pension Cost as a Percentage of Total Payroll. Should be Stable and in the 6.5 to 7 \% range
- May use Pension data as an entity that is separate from the sponsoring firm (as the intent of FASB 87) (treat as investment in another using EQUITY METHOD) -- or could interpret as integral part of the company and should CONSOLIDATE with the sponsoring firm's BS \& IS
- Minimum Unfunded Pension Liability
- On Every BS: firms must Compute their $\mathrm{ABO} \& \mathrm{MV}_{\text {Pension Assets. }}$
- If $\mathrm{MV}_{\text {Pension Assets }}>\mathrm{ABO}$, no BS entries are required
- If $\mathrm{ABO}>\mathrm{MV}_{\text {Pension Assets }}$, the difference must appear on BS as Unfunded Pension Liability
- Effect of FASB 87 on Business Combinations
- Hopefully, no need to worry about it.
- ACCOUNTING FOR NON-PENSION POST-RETIREMENT BENEFITS (FASB 106)
- FASB 106 is quite similar to FASB 87, though there is some different terminology
- EPBO: Expected Post-retirement Benefit Obligation $=$ PV of all future non-pension benefits to be paid to employees (similar to Expected Future Benefit of FASB 87).
- APBO: Accumulated Post-retirement Benefit Obligation $=$ Portion of EPBO that has been earned by employees to date.
- Example: An employee joins a firm that has a retirement hospitalization benefit plan for all employees with 20 years of service. Actuarial assumptions are that the employee will average 1 hospitalization after retirement and that it will occur 30 years in the future and it will cost the firm $\$ 40,000$ at that time. Discount rate is $6 \%$. Given the assumptions, the firm's benefit obligations :

| Year | Expected Future <br> Benefit Payment <br> (Actuary assumed) | Expected Future Earned Benefit = (Expected Future Benefit) * ( $\mathbf{n} / \mathrm{yrs}$. Required) | $\begin{aligned} & \frac{\text { EPBO }=(\text { Expected }}{} \\ & \frac{\text { Future Benefit }) /(1}{ \pm \mathbf{r})^{t}} \end{aligned}$ | $\frac{\text { APBO }=\text { Expected }}{\frac{\text { Future Earned }}{}}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 40,000 | 2,000 | 7,352 | 369 |
| 2 | 40,000 | 4,000 | 7,825 | 783 |
| 3 | 40,000 | 6,000 | 8,295 | 1,244 |

- Calculating the Current Non-pension Post-retirement Benefit Expense under FASB 106
- Similar to FASB 87 (6 Components)
1.) Service Cost
- Service Cost $=(\Delta$ Earned Future Benefit $) /(1+\mathrm{r})^{t}$
- Actuarially Determined
2.) Interest Cost
- Same as FASB 87
- Interest Cost $=\mathrm{APBO}_{\text {last year }} * \mathrm{r}_{\text {used to calculate last year's } \mathrm{APBO}}$
3.) Expected Return on Plan Assets
- Typically calculated as ZERO- usually funded as Pay-as-you-go
- But, the firm may set up a plan to fund future non-pension post-retirement benefits... If so, then this will be a Negative Cost Element
- $\mathrm{R}_{\text {Expected on Plan Assets }}=\mathrm{R}_{\text {last year's sexpected after-tax rate on plan assets }}$ *Value Plan Assets at end of last year $^{\text {and }}$
4.) Amortization of Cumulative Deferred Investments \& Actuarial Gains/Losses
- Same as FASB 87: smoothed only to the extent that accumulated net balance of the deferred gains/losses exceed $10 \%$ the greater of the Market Value of the Plan Assets (note: usually zero) or the APBO at the end of the previous year. If required, amortized over the average remaining service time of the employees.
5.) Amortization of Unrecognized Prior Service Liabilities
- Will arise when a new plan is started or an old plan is amended and grants retroactive benefits to employees for services previously rendered.
- Amortization of Prior Service Liability $=\left(\Delta \mathrm{APBO}_{\text {due to Plan Amendments }}\right) /$ Avg. Remaining Work Life
6.) Amortization of Transition Benefit Obligations
- Date of Adoption, compute difference between APBO \& Value of Plan Assets. Difference is the unrecognized transition benefit obligation. Can be recognized either:
a.) Expensed immediately
b.) Amortized over the average remaining service life of active plan participants OR 20 years, whichever is longer
- Very different from FASB 87.
- For many large firms, when FASB 106 adopted in 1992, this was a large amount.
- Most firms elected to EXPENSE IMMEDIATELY since most analysts would recognize this as a NON-CASH Expense, which could lead to better future ROE numbers


## - FASB 106 Disclosure Requirements

- FUNDED STATUS: shows the difference between Plan Assets \& APBO
- EXPENSE: shows total non-pension post-retirement benefit expense reported on income statement, including the components thereof
- UNDERLYING ASSUMPTIONS: describes actuarial assumptions lying behind the data


## C: ACCOUNTING FOR UNCONSOLIDATED AFFILIATES

- TYPES OF ASSOCIATIONS
- Subsidiary: An entity that is $\mathbf{>} \mathbf{5 0 \%}$ owned by a parent firm. FASB 94 requires that majority owned subsidiaries be Consolidated with the operations of the parent company in the financial statements UNLESS the subsidiary is only TEMPORARILY under the control of the parent OR ACTUAL Control of the subsidiary does not rest with the majority owner
- Affiliate: $<\mathbf{5 0 \%}$ owned by a parent firm. Usually it is not consolidated with the parent in the financial statements unless it is effectively controlled by the parent
- Associate: Jointly owned by more than one firm, usually equally, a.k.a. Joint Ventures
- METHODS of ACCOUNTING FOR UNCONSOLIDATED AFFILIATES
- COST METHOD
- Used when Parent owns $<\mathbf{2 0 \%}$ of affiliate or when it has NO Significant influence over the affiliate (Legal factors prevent a parent from influencing the management of the affiliate, affiliate is controlled by another entity that has control of shares or Board, Parent cannot obtain financial or operating data that pertains to the affiliate)
- Method of Ownership; Marketable Securities (FASB 115 Applies), otherwise APB 18
- For Example: Parent buys Non-marketable $10 \%$ equity interest in an affiliate for $\$ 10,000$.

$$
\begin{array}{cc}
\text { Investment in Unconsolidated Affiliate } & \$ 10,000 \\
\text { Cash } & 10,000
\end{array}
$$

- Investment in Unconsolidated Affiliate is a LONG-TERM Asset that remains on the balance sheet at Historical Cost until the investment is either written down (when permanently impaired) or sold.
- ONLY DIVIDENDS PAID BY THE AFFILIATE ARE RECOGNIZED AS INCOME TO THE PARENT under the Cost Method
- For Example: 1 year later, affiliate pays a dividend of $\$ 1,000$ (Parent receives $\$ 100$ or $10 \%$ ). Parent will record DIVIDEND INCOME of $\$ 100$, which will be shown on its income statement
Cash

Dividend Income

- NOTE: Dividend paid between Corporations are $\mathbf{7 0 \%}$ tax exempt so long as the affiliate is less than $20 \%$ owned by the parent: if Affiliate is $\mathbf{2 0 - 8 0 \%}$ or greater owned by Parent, then $\mathbf{8 0 \%}$ is Tax Exempt. For Affiliates more than $\mathbf{8 0 \%}$ owned by parent, $100 \%$ is Tax Exempt.
- NOTE: if dividends are declared out of earnings that were CLEARLY EARNED before the date of acquisition by the parent, such dividends are treated as a RETURN OF CAPITAL on the ORIGINAL INVESTMENT


## - EQUITY METHOD

- Used when Parent owns $\mathbf{2 0 - 5 0 \%}$ of the affiliate, or if it has SUBSTANTIAL Influence
- Here, the Parent's Pro-rata Share of the Affiliate's Net Income is Included in the Parent's Income
- Dividends, when declared, are treated as returns of capital.
- Any price PAID for the Affiliate in EXCESS of the Pro Rata Share of NET WORTH should be Amortized (but the amortization is Implicit, i.e., it is not shown as a separate item on the income statement)
- For Example: Parent acquires $40 \%$ of an affiliate for $\$ 40,000$. Book Value of the Affiliate is $\$ 75,000$. The FMV of the Long-term assets is $\$ 15,000$ above their book value, while all other assets \& liabilities have $B V=M V$. The Long-term Assets have a remaining useful life of 5 years. The UNRECORDED "Goodwill" is Amortized over 40 years. One year later, the Affiliate reports a NET INCOME of \$20,000 and pays a total of \$5,000 in Dividends.


## Acquisition:

Investment in Unconsolidated Affiliate $\$ 40,000$
Cash
40,000

NOTE: the Investment in Unconsolidated Affiliate is Actually comprised of the following elements (though not recorded this way)

| BV of Net Assets Acquires (40\% of \$75,000) | 30,000 |
| :--- | ---: |
| Undervalued Depreciable Assets (40\% of 15,000) | 6,000 |
| Unrecorded Goodwill | 4,000 |
| Investment in Unconsolidated Affiliate | 40,000 |

APB 18 requires that the undervalued depreciable assets be depreciated over their remaining useful lives and that the unreported goodwill be amortized over any reasonable period that management chooses, up to a maximum of 40 years. Yet the extra asset value and the unreported goodwill are not to be explicitly shown on the parent company's balance sheet: they are to be embedded in the Investment in Unconsolidated Affiliates Account.
Recording Unconsolidated Affiliate Income to the Parent
Investment in Unconsolidated Affiliate $\quad \$ 8,000 \quad(40 \%$ of $\$ 20,000)$
Income from Affiliate $\quad 8,000$
Recording Excess Depreciation and Amortization of Unreported Goodwill
Income from Affiliate ${ }^{*} \quad \$ 1,300$
Investment in Unconsolidated Affiliate $\$ 1,300$
Note: Depreciation of Undervalued Long-term Assets (6,000/5 yrs.) 1,200
Amortization of Unreported Goodwill (4,000/40 yrs.) 100
Subtraction from Reported Income from Affiliates 1,300
Note: Often, cannot determine how much the affiliate's book value understates the FMV of its assets, nor to determine the useful life of the assets. Ergo, as a practical matter, any price paid in excess of the parent's pro rata share of the BV of equity is treated and amortized as unreported 'goodwill
Note: If the price paid for an investment in an affiliate is less than the BV of the parent's pro rata share of the affiliate that is acquired, the difference is amortized and the amortization will increase the reported Net Income from the Unconsolidated Affiliate on the Income Statement and Decrease the Investment in Unconsolidated affiliate on the balance sheet

Note: Under the Equity Method, Dividends Declared or Received from an Unconsolidated Affiliate cannot be treated as Income because all of the parent company's share of the affiliates reported Net Income has already been taken into the parent's income statement. Thus, any dividends to the parent are treated as RETURNS OF (RATHER than Returns ON) Investment.

$$
\begin{array}{cc}
\text { Dividends Receivable } & 2,000(40 \% \text { of } \$ 5,00) \\
\text { Investment in Unconsolidated Affiliate } & 2,000
\end{array}
$$

AFTER ALL THESE TRANSACTIONS ARE RECORDED, the Parent's BS \& IS will be CHANGED as Follows:

## Balance Sheet

Dividends Receivable

Investment in Unconsolidated Affiliate

| Date of Acquisition | $\frac{\text { One Year Later }}{2,000}$ |
| :--- | :---: |
| 40,000 | 44,700 |
|  | $(40,000+8,000-1,300-2,000=44,700)$ |

## Income Statement

Income from Unconsolidated Affiliate
------- 6,700
(8.000-1,200-100 $6 ., 700)$

NOTE: The Dividend Received from the Affiliate is NOT Explicitly Shown on the Financials of the Parent. But, it can be computed from the following relationship:
Div. Received $=$ Reported $\mathrm{NI}_{\text {Affiliate }}-\Delta$ Investment in Unconsolidated Affiliate

Note: If drop below 20\% ownership, switch between Equity \& Cost, with no Retroactive change. But if move between Cost to Equity, then must change and compute what would have been had Equity Always been used. This is called Cumulative Effect of an Accounting Change charge to Income.
Note: When Equity is used and losses are incurred, Equity is used until investment is written down to zero. Additional losses beyond that are NOT recognized. If after the subsequent losses beyond zero are incurred, and income is once again positive, equity is not resumed until the losses are offset by this new income.

## - EFFECT of EQUITY METHOD on INCOME TAX EXPENSE

- IRS does not permit Equity Method. FASB 109 governs this difference between Equity Accounting under APB 18 and the Cost Method required by the IRS. There will be a Deferred Tax Liability.
- Tax Expense $=$ Taxes Owed on Dividend $+\Delta$ Deferred Tax Liability
- Taxes Owed on Div. $=\left(\right.$ tax $_{\text {corp. rate }} * \%$ div. excluded $) *($ Div.)
- $\Delta$ Deferred Tax Liability $=$ Taxes that will be owed in the future when either the EARNINGS are paid in dividends or captured via a capital gain on the sale of the investment.
- Deferred Tax Liability will be different depending on whether assume Dividends or Cap. Gain.
- $\Delta$ Deferred Tax (Div.) $=\left(\right.$ tax $_{\text {corp. rate }} * \%$ div. excluded $) *(\Delta$ Investment in Unconsolidated Affiliate)
- $\Delta$ Deferred Tax (Cap.Gain) $=\left(\operatorname{tax}_{\text {cap. gain }}\right) *(\Delta$ Investment in Unconsolidated Affiliate)


## - IMPLICATIONS FOR ANALYSIS

- Investment Account in Financials do NOT represent the true value of those investments
- The $20 \%$ rule is Arbitrary (also, there is the significant influence test)
- Historical Cost is Irrelevant to Investment, concerned with Market Value
- Cost Basis gives parents opportunities to manipulate if influence the dividends paid to it by affiliate so as to smooth its own earnings
- Equity assumes that a dollar of affiliate earnings is as good as a dollar of parent company earnings. May not be true, especially for foreign affiliates.


## D: ACCOUNTING FOR GAINS/LOSSES OF MARKETABLE SECURITIES

- Cash: Special Marketable Security whose market value remains at par. But not all cash is liquid (certain loans might require $\$ \mathrm{X}$ cash be kept on deposit in a bank, and so forth)
- Marketable Money Market Securities: Usually carried at Amortized Cost (Cost + Unrecognized Interest as earned)
- Marketable Debt \& Redeemable Preferred Securities: Even if have maturities over 1year, may be carried at Amortized Cost (like Money Market) unless their MV is SUBSTANTIALLY Below Cost, in which case it must be carried at Market Value
- Marketable Equity Securities: FASB 12 is no longer applicable to Marketable Equity Securities. FASB 115 is the new Standard (Mark-to-Market Accounting). Used to be lower of cost or market (recorded on BS). Then, would have all these unrealized gains \& things.
- FASB 115 Mark-to-Market
- Always records Marketable securities at their MARKET VALUES on the Balance Sheet. Use a Market Valuation Adjustment account that adjusts the original cost of a PORTFOLIO up or down to its market value.
- MV Adjustment $=$ MV $_{\text {Assets }}$ Held - Historical Cost $_{\text {Assets }}$ Held
- MV Adjustment $=0$ for assets that are sold
- Total Portfolio Gain/Loss = Realized Gain/Loss $+\Delta$ MV Adjustment
- For Example: Make the following purchases on 12/31/X0
100 Shares of $A B C$ @ $80 \$ 8,000$

200 Shares of JKL @ 20 \$4,000
300 Shares of XYZ @ $10 \$ \$ 3,000$
15,000
JOURNAL:
Marketable Securities
15,000
Cash
15,000
BS:
Marketable Securities $\quad 15,000$
Later, on 12/31/X1, the price of the Securities Change
$A B C$ @ 70
JKL @ 22
XYZ@11
Create a Portfolio Analysis Table 19X1

| Stock | $\frac{\text { Current }}{\underline{\text { Price }}}$ | $\frac{\text { Realized }}{\underline{\text { Value }}}$ | $\frac{\text { Portfolio }}{\text { Value }}$ | $\frac{\text { Original }}{\underline{\text { Cost }}}$ | $\begin{gathered} \text { Market } \\ \text { Valuation } \\ \text { Adjustment } \end{gathered}$ | $\frac{\text { Market }}{\frac{\text { Valuation }}{\text { Adjustment }}}$ <br> Last Year | $\begin{gathered} \Delta \text { Market } \\ \text { Valuation } \\ \text { Adjustment } \end{gathered}$ | $\frac{\text { Realized }}{\underline{\text { Gain }}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} 100 \\ \mathrm{ABC} \end{array}$ | 70 | --- | 7,000 | 8,000 | $(1,000)$ | --- | $(1,000)$ | - |
| $\begin{gathered} 200 \\ \text { JKL } \end{gathered}$ | 22 | --- | 4,400 | 4,000 | 400 | --- | 400 | - |
| $\begin{array}{r} 300 \\ \text { XYZ } \end{array}$ | 11 | --- | 3,300 | 3,000 | 300 | --- | 300 | -- |
|  |  |  | 14,700 | 15,000 | (300) | --- | (300) | --- |


| Balance Sheet Changes | $\underline{19 x 0}$ | $19 \times 1$ |
| :---: | :--- | :--- |
| Marketable Securities (Cost 15,000) | 15,000 | 14,700 |
| Income Statement | -- |  |
| Realized Gain | --- |  |
| $\Delta$ MVA | --- | $(300)$ |
| Total Portfolio Gain | $(300)$ |  |

Now, during 19X2, ABC is sold for \$9,600 and the MV of JKL @ 24 \& XYZ @8
Create a Portfolio Analysis Table for 19X2

| Stock | $\begin{aligned} & \hline \text { Current } \\ & \underline{\text { Price }} \end{aligned}$ | $\frac{\text { Realized }}{\text { Value }}$ | $\frac{\text { Portfolio }}{\text { Value }}$ | $\frac{\text { Original }}{\text { Cost }}$ | $\begin{gathered} \text { Market } \\ \text { Valuation } \\ \text { Adjustment } \end{gathered}$ |  | $\begin{gathered} \Delta \text { Market } \\ \text { Valuation } \\ \text { Adjustment } \end{gathered}$ | $\frac{\text { Realized }}{\text { Gain }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & 100^{*} \\ & \text { ABC } \end{aligned}$ | 96 | 9,600 | --- | 8,000(will be removed from Balance Sheet) | 0 | $(1,000)$ | 1,000 | 1,600 |
| $\begin{aligned} & \hline 200 \\ & \text { JKL } \end{aligned}$ | 24 | --- | 4,800 | 4,000 | 800 | 400 | 400 | --- |
| $\begin{array}{r} 300 \\ \text { XYZ } \end{array}$ | 8 | --- | 2,400 | 3,000 | (600) | 300 | (900) | --- |
|  |  | 9,600 | 7,200 | 15,000 | 200 | (300) | 500 | 1,600 |


| Balance Sheet | 19X0 | 19X1 | 19X2 |
| :---: | :---: | :---: | :---: |
| Marketable Securities (Cost: 7,000) | 15,000 | 14,700 | 7,200 |
| Income Statement |  |  |  |
| Realized Gain |  | --- | 1,600 |
| $\Delta$ Market Valuation Adjustment |  | (300) | 500 |
| Net Portfolio Gain |  | (300) | 2,100 |
| Value of Portfolio 7,200 |  |  |  |
| + Realized Gain 9,600 |  |  |  |
| Total Value | 16,800 |  |  |
| -Portfolio Value $\mathrm{t}_{-1}$ | (14,700) |  |  |
| Net Portfolio Gain |  |  |  |

## - Application of Mark-to-Market Accounting

- FASB 115 has replaced FASB 12. Requires categorizing in 1 of 3 ways.

1. Debt Securities Intended and Able to Be Held until maturity. VALUED at Amortized Cost as was permitted under FASB 12.
2. Debt and/or Equity Securities Intended to be Traded. Classified as Current Assets and accounted for using the Mark-to-Market Method.
3. Debt and/or Equity Securities that probably will NOT be held until Maturity, but not likely to be traded. May be classified as EITHER Current or Long-term Assets and valued using Marked-to-Market Method. ONLY REALIZED gains/losses are recorded on the income statement. Unrealized Gains/losses are separate component to shareholder's equity.

- Thus, FASB 115 requires Marked to Market Accounting, but whether or not UNREALIZED gains/losses will flow through to the Income Statement depends upon Management Intent.
- FASB 60 requires INSURANCE Companies to carry all common stock, non-redeemable preferreds, and bonds held for trading or for sale at their market value. But period-to-period changes are reflected in a special section of shareholder's equity on the balance sheet rather than flowing through to the Income Statement. But Fixed-income securities are carried at AMORTIZED cost with market values being disclosed. In all cases, the income statement only reflects dividend and interest income, realized gains \& losses, and the write-down of assets whose values have become permanently impaired.
- Hopefully, all these other little notes won't be on the exam.
- Analytical Comments to FASB 115 \& Marketable Securities
- If a firm has earnings with lots of strength coming from Marketable Securities, must break the reported income into 3 parts
1.) OPERATING Income excluding Portfolio Returns (Realized gain/loss \& div. \& int.)
2.) Portfolio Income from interest \& dividends
3.) Portfolio Gains \& Losses (Using Mark to Market)
- The Way to do this is as follows:
1.) Remove any realized/unrealized gains/losses on marketable securities that are included in pretax income from the pretax income (use footnote disclosures)
2.) Remove any interest/dividends from marketable securities that is contained in reported pretax income (use footnote disclosures)
3.) This will be a better indication of pretax OPERATING INCOME. Then apply an appropriate tax rate to determine net operating income.
4.) Also apply an appropriate tax rate to Dividend \& Interest Income to determine Net Investment Income (note; some dividends may be largely tax-free)
5.) Using Footnotes, determine the Actual Portfolio Gains/Losses Actual Portfolio Gain $=$ Realized Portfolio Gain $+\Delta$ Market Value Adjustment $\Delta$ MVA $=\left(\mathrm{MV}_{\text {porffolio }}-\operatorname{Cost}_{\text {histoircal of portfolio }}\right)_{t-1}-\left(\mathrm{MV}_{\text {portfolio }}-\operatorname{Cost}_{\text {histoircal of portfolio }}\right)_{t 0}$
6.) Apply an appropriate Cap Gains Tax Rate to the resulting return.
7.) This will give a better picture.


## E: CONSOLIDATION OF FINANCIAL STATEMENTS

- FASB 94 requires that the Financials of a Parent and those Subs that it controls must be Consolidated
- Control is assumed when the parent owns more than $\mathbf{5 0 \%}$ of the Voting stock of the Sub unless for some reason it does not retain effective control or if the control is only temporary
- Start by construing Financials of both Parent \& Sub Separately. Construct Parents Financials using the EQUITY Method. Sub is constructed using standard procedure.
- To CONSOLIDATE, eliminate INTERCOMPANY ASSETS \& LIABILITIES
- SEE TABLE BELOW

For Example: Parent Owns 80\% of Subsidiary. Parent Only Reflects Equity Method of Accounting for Unconsolidated Affiliates.

## BALANCE SHEET

|  | Parent Only | Sub Only | Adjustments | Consolidated |
| :---: | :---: | :---: | :---: | :---: |
| Cash | 50 | 120 |  | 170 |
| Receivables: |  |  |  |  |
| Outside | 320 | 20 |  | 340 |
| INTRA | 30 |  | $(30)^{1}$ | -- |
| Inventories | 600 | 100 |  | 700 |
| Investment |  |  |  |  |
| Outside | 800 | 40 |  | 840 |
| INTRA | 410 |  | $(410)^{3}$ |  |
| Goodwill |  |  | $50^{3}$ | $50^{4}$ |
| TOTAL ASSETS | 3210 | 780 | (390) | 3600 |
| Accounts Payable |  |  |  |  |
| Outside | 250 | 100 |  | 350 |
| INTRA |  | 30 | $(30)^{1}$ |  |
| LTD | 1350 | 200 |  | 1550 |
| Minority Interest |  |  | $(90)^{2,3}$ | $90^{5}$ |
| CS | 100 | 40 | $(40)^{3}$ | $100^{6}$ |
| PIC | 300 | 160 | $(160)^{3}$ | $300^{6}$ |
| RE | 1210 | 250 | $(250)^{3}$ | $1210^{6}$ |
| L+OE | 3210 | 780 | (390) | 3600 |

1. Intercompany Receivables/Payables are Eliminated against each other.
2. Pro Rata Share of the BV of Sub's Equity (CS, PIC, RE) that is NOT Owned by the Parent: $20 \%$ of $450=90$ is the Minority Interest
3. Parent's Investment in Unconsolidated Sub + Minority Interest are Eliminated Against the Equity of the Sub with the Difference being assigned to Goodwill.

| Subsidiary Common Stock | 40 |  |
| :--- | :--- | :--- |
| Subsidiary Paid-in Capital | 160 |  |
| Subsidiary Retained Earnings | 250 |  |
| GOODWILL (Plug) | $\mathbf{5 0}$ |  |
| Minority Interest |  |  |
| Parent Investment in Sub |  | 40 |
|  | 410 |  |

4. Note that Goodwill ONLY becomes Explicit on the Consolidated Balance Sheet...It does not appear on the Parent Only BS which uses the Equity Method of Accounting for Unconsolidated Affiliates
5. Note: Minority Interest is Explicit ONLY on the Consolidated Balance sheet.. It does not appear on the Parent Only BS using the Equity Method of Accounting for Unconsolidated Affiliates
6. Note: The Equity of the Consolidated Group is the same as the Equity of the Parent.

## INCOME STATEMENT

|  | Parent Only | Sub Only | Adjustments | Consolidated |
| :---: | :---: | :---: | :---: | :---: |
| Sales to Outside | 2800 | 1000 |  | 3800 |
| Receipts from Sub | 500 |  | $(500)^{3}$ |  |
| TOTAL Rev | 3300 | 1000 | (500) | 3800 |
| (Cost of Goods Sold) | (1800) | (400) |  | (2200) |
| (Other Expenses) | (200) | (50) |  | (250) |
| (Payment to Parent) |  | (500) | $(500)^{3}$ |  |
| (Minority Interest) ${ }^{1}$ |  |  | $(10)^{4}$ | $(10)^{6}$ |
| Pretax Income | 1300 | 50 | (10) | 1340 |
| (Tax Expense @ 30\%) | (390) | 15 | (3) ${ }^{4}$ | 402 |
| Income from Ops. | 910 | 35 | (7) ${ }^{4,5}$ | 938 |
| NI from Unconsolidated Sub | 23 |  | $(23){ }^{5}$ |  |
| (Amortization of Goodwill) ${ }^{2}$ |  |  | $5^{5}$ | $5^{6}$ |
| NET INCOME | 933 | 35 | (35) | $933{ }^{7}$ |

1. Sometimes, Minority Interest may be shown after taxes, where it would be $\$ 7$ and placed below Tax Expense Line
2. Amortization of Goodwill is depicted as an expense that is NOT DEDUCTIBLE for Tax Purposes (in this case, but it may be tax deductible in other situations)
3. Receipts from / Payments to the subsidiary are eliminated against each other and do not appear on the Consolidated IS
4. Pro Rata share of Pre-tax income of Sub that does NOT accrue to the parent is reported as MINORITY INTEREST Expense on the Consolidated IS. Computed: $20 \%$ of $\$ 50=\$ 10$
5. NI of Sub. Is Eliminated against the Net Minority Interest Expense and the NI from Unconsolidated Sub Account on the parent-only IS; excess is Allocated to the Amortization of Goodwill on the Consolidated IS statement

Subsidiary NI
35
Minority Interest(net of tax) 7
Parent's NI from Unconsolidated Sub 23
Amortization of Goodwill (PLUG) 5
6. Note: Minority Interest Expense and Amortization of Goodwill are explicitly shown only on the consolidated IS.
7. Consolidated NI of Parent = Parent only NI using the equity method.

## F: OFF-BALANCE SHEET FINANCING

- Firms often try to keep reported liabilities as Low as Possible (so Interest Coverage Ratio will be high, Leverage Ratios low, and low probability of technically violating loan covenants)
- GAAP: recognize liabilities only when a Benefit Has been Received...ergo, mere promises to pay, without the transfer of some economic quid pro quo (like entering a K ) are not recognized
- Examples of Off-Balance Sheet Financing

1. Use of Finance Affiliates

- Legal Entity which holds its receivables. If less than $50 \%$ owned, FASB 94 does not require Consolidation with the parent. Instead, use equity method of accounting for an unconsolidated affiliate.

2. Sale of Receivables with Recourse

- Firm can sell $\mathrm{A} / \mathrm{R}$ to Factors and use proceeds from sale to reduce balance sheet debt. If this is significant, analyst might need to adjust to reverse this off-balance sheet financing

3. Product Financing Arrangements

- When a firm sells inventory to another entity with an agreement to buy it back later at a specified price, or when one firm buys inventory for another firm which agrees to buy the inventory back as needed.
- FASB 49 requires that these must be recorded as liabilities If the Firm is REQUIRED to buy the Inventories at a Specified Price OR, the Payments to be made are such as to guarantee that the firm buying the inventory initially cannot incur a loss. Thus, even if a firm does not physically control its inventory, it may be treated as though it has control over that inventory when it enters a contract to purchase it back from a conduit purchaser.


## 4. $R \& D$ Financing Arrangement

- Firms may set up separate research firms in which they are the general partner, while outside limited partners provide the financing for research.
- FASB 68 states that must set up liability account when the SPONSOR is obligated to repay any of the funds provided by the limited partners, regardless of the outcome of the research OR if the Sponsoring firms bears the risk of the failure in the research

5. Take-or-Pay or Throughput Contracts

- A Contract in which 1 firm agrees to make specified periodic payments to another firm for a product (take-or-pay) or for transportation or processing services (throughput). Often done through a joint venture.
- FASB 47 requires such ventures be disclosed but no explicit assets or debt from the joint venture need be placed on the BS of the Joint Venturers.
- NEED TO TAKE THE PRESENT VALUE OF THE FUTURE CONTRACTUAL COMMITMENTS (from the footnotes). Both an Asset and a Liability (split between current \& long-term)

6. Commodity-linked Bonds

- Natural Resource Firms can finance inventory purchases with debt whose interest and/or principal payments are indexed to the price of a commodity. If the price of the underlying commodity rises, will have to pay higher interest/principal, but that would be offset by the rise in the value of the natural resources in their inventory.

7. Operating Leases

- Op. Lease requires only that RENTAL Expenses be reported on the Income statement. Since future obligations and the right to use the equipment are not reported, could be construed as off-BS financing. OP Leases are disclosed in Footnotes. Could be construed like Take-orpay, where go back and re-figure the present value of the lease and impact on financials.

8. Joint Ventures

- If $50 \%$ ownership, use equity method, and Net Investment will be shown on BS, the debt of the affiliate won't be on parent BS. Instead, analyst may Consolidate to get better view.


## G: ACCOUNTING FOR DERIVATIVES

- Derivatives have some characteristics of marketable securities, while others are more like private placements. Thus, applying FASB 115 may or may not be appropriate.
- If Derivative is used for TRADING/SPECULATING, it should be accounted for using Mark-toMarket rules similar to FASB 115. But, if used for Purposes OTHER THAN TRADING (HEDGING), then special Rules FASB 80-non-currency hedges, FASB 52-Currency Hedges, FASB 119-DISCLOSURE
- FASB 80: to be Hedging, the item being hedged must expose the firm to Interest Rate or Price Risk \& the hedging instrument must reduce this exposure to risk.
- How to do it?????
- Disclosure: FASB 119: there are 4 types of RISK

1. Market Risk: probability that the FMV of the derivative might change
2. Credit Risk; Risk the counterparty will default on its obligations
3. Liquidity Risk: possibility that the contract cannot be closed out quickly prior to settlement
4. Operational Risk: possibility that larger than expected losses could be incurred due to the derivatives sensitivity to interest rates, currency rates, or other market conditions and the improper understanding of market conditions or events
REQUIRED DISCLOSURES
5. Description: of derivative being used, its purpose, the strategy \& how the strategy is to work
6. Description of Value Measurement: of the derivative
7. If use for Anticipated Transaction Hedges, Describe the hedge
8. ??

## ANALYSIS OF SEGMENTED DATA

- FASB 131 requires companies to footnote their financials disclosing the following items by business segment on a quarterly basis:

Sales
Operating Profit
Identifiable Assets
Depreciation, depletion, and amortization expense
Cap Ex

- Business Segment is defined as a component of the enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker.
- SEGMENT MUST BE REPORTED SEPARATELY if ANY of the following conditions exist:

1. Segment revenues equal or exceed $\mathbf{1 0 \%}$ of the total revenues of all segments
2. Segment Operating Profits equal or exceed $\mathbf{1 0 \%}$ of combined operating profits
3. Segment losses equal or exceed $\mathbf{1 0 \%}$ of the combined operating losses of all segments with losses.
4. Segment Identifiable assets equal or exceed $\mathbf{1 0 \%}$ of the identifiable assets of all segments combined.

- For MNCs, the following must be disclosed by Geographic Region:

Sales
Operating Profit
Identifiable Assets
A Geographic Segment MUST be disclosed if it exceeds $\mathbf{1 0 \%}$ of either:
Total Company Sales to Unaffecte4d Customers; or
Total Company Assets

## H: ACCOUNTING FOR BUSINESS COMBINATIONS

- APB 16; when 1 firm seeks to obtain control over the net assets of another, there are several ways to legally obtain control: merger, consolidation, tender, etc. From an Accounting perspective, business combinations occur in 1 of 2 ways: Acquisition of NET ASSETS or EQUITY(Stock) Acquisition

1. Acquisition of Net Assets

- Some/All assets \& liabilities are directly acquired by another firm. The acquired net assets are then folded into the operations of the acquiring firm
- A Statutory Merger occurs when ALL of the net assets of one firm are acquired by another firm. Only ONE Firm Survives as a Legal Entity. The acquired firm may continue as a division of the acquirer, but it ceases to exist as a legal entity.
- If the Assets/Liabilities are Joined together, \& both firms are dissolved and then resurrected as a new Entity, it is called a Consolidation
- If the Acquirer gets all the net assets, but the acquired firm does not dissolve, then it is a mere Corporate Shell
- LEGALLY, mergers are easier to effectuate than consolidations because there is no need to legally form a new corporation and retitle the net assets of the prior entities into the name of the new entity.
- DISADVANTAGE: usually require approval of a SUPER MAJORITY of the S/H of BOTH FIRMS

2. Equity (Stock) Acquisitions

- One firm acquires control of more than $50 \%$ of the voting common stock of another firm. Both firms continue as separate legal entities, producing their own independent set of financial statements. But, in accordance with FASB 94, the Parent must first produce a set of CONSOLIDATED FINANCIAL STATEMENTS that depicts the operation of the combined entity.
- All the Acquiring Firm need to is purchase the common shares of the target company in the open market or make the offer to buy the shares directly from its shareholders. A TENDER offer is a public offer to buy the shares of a company, usually at a stated price.
- 3 Types of Business Combinations

1. Horizontal Combinations: involve 2 firms that produce essentially the same product line
2. Vertical Combinations: involve 2 firms whose businesses involve different steps in the production process of an end product
3. Conglomerate Combinations: involve firms that are in entirely different businesses.

- Other Types of Business Takeovers

1. Proxy Contests: 1 group attempts to gain control of the board of directors of a company
2. LBOs: an acquisition financed with substantial debt, usually backed by the assets of the target
3. MBOs: acquisition of a firm by its managers from existing shareholders.

- ACCOUNTING for Acquisition of NET ASSETS is pretty simple. Transferred to the Acquiring firm.
- ACCOUNTING for Acquisition of EQUITY (Stock) is more complex. 2 Methods

Purchase
Pooling of Interests
SEE THE FOLLOWING EXAMPLES

## PURCHASE FOR CASH $\rightarrow$ NET ASSET ACQUISITION

Pre-Acquisition, 2 Firms: XYZ \& PQ

|  | XYZ | $\mathbf{P Q}$ |
| :--- | ---: | ---: |
| Cash | 3500 | 500 |
| A/R | 8200 | 1000 |
| Inventories | 10000 | 2000 |
| Other Current Assets | 300 | 400 |
| Plant \& Equipment | 45000 | 4000 |
| Other LTA | 1000 | 700 |
| Goodwill | 1050 | 100 |
| TOTAL ASSETS | $\mathbf{6 9 0 5 0}$ | $\mathbf{8 7 0 0}$ |
| A/P | 700 | 450 |
| Other Current Liab. | 600 | 50 |
| LTD | 24000 | 6500 |
| Deferred Tax Liab. | 500 | 150 |
| CS | 8400 | 200 |
| PIC | 13700 | 800 |
| RE | 21150 | 550 |
| Total Liab. \& Cap. |  | $\mathbf{6 9 0 5 0}$ |
| $\mathbf{8 7 0 0}$ |  |  |

Now, if XYZ purchases $100 \%$ of the NET ASSETS of PQ for $\$ 3,300$ in Cash. The gains from the sale are fully taxable to the owners of PQ. Post-acquisition, the Net Assets of PQ will be combined with those of $X Y Z, P Q$ will cease to exist as a separate legal entity and $X Y Z$ will be the sole surviving company. USING THE PURCHASE METHOD to account for this

| - | $\underline{B V}_{\text {XYZ Pre-Merger }}$ | $\mathrm{BV}_{\mathbf{P Q} \text { Pre-Merger }}$ | Appraised $\mathrm{FMV}^{\text {PQ }}{ }^{1}$ | Adjustments | Final Value ${ }^{\text {Yyz }}$ - ${ }^{\text {8 }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | - $\begin{array}{r}\text { V }\end{array}$ | - 500 | 500 | $(3300){ }^{5}$ | 700 |
| A/R | 8200 | 1000 | 1000 |  | 9200 |
| Inventories | 10000 | 2000 | 2500 |  | 12500 |
| Other CA | 300 | 400 | 350 |  | 650 |
| Plant \& Equipment | 45000 | 4000 | 5000 |  | 50000 |
| Other LTA | 1000 | 700 | 600 |  | 1600 |
| Goodwill | 1050 | 100 | -- ${ }^{2}$ | $250{ }^{6}$ | $1300^{6}$ |
| Total Assets | 69050 | 8700 | 9950 | (3050) | 75950 |
| A/P | 700 | 450 | 450 |  | 1150 |
| Other C.L. | 600 | 50 | 40 |  | 640 |
| LTD | 24000 | 6500 | 6260 |  | 30260 |
| Def. Tax | 500 | 150 | $150^{3}$ |  | 650 |
| CS (\$2 par) | 8400 | 200 |  |  | $8400{ }^{7}$ |
| PIC | 13700 | 800 | $3050{ }^{4}$ | $(3050)^{7}$ | $13700{ }^{7}$ |
| RE | 21150 | 550 |  |  | $21150{ }^{7}$ |
| Total Liab \& Cap. | 69050 | 8700 | 9950 | (3050) | 75950 |

1. APB 16 provides guidelines for FMV. CASH - Stated Value; MARKETABLE SEC - Net Realizable Value if Sold on Open Market; A/R - PV of amounts to be received - allowance; INVENTORY - Selling price of goods when finished - CGS; P\&E - Replacement Cost
2. Goodwill are assumed to have NO FMV except as confirmed by the purchase price paid for the acquired net assets for net asset acquisitions.
3. Since fully taxable acquisition, FMV of Def. Tax is assumed to equal the Def. Tax currently carried by the ACQUIRED FIRM
4. NET Worth of the ACQUIRED FIRM (PQ) measured at FMV is: (PLUG, not from BS)

| ACQUIRED TOTAL ASSETS (FMV) | 9950 |
| :--- | :--- |
| (ACQUIRED TOTAL LIABILITIES)(FMV) | 6900 |
| ACQUIRED NET WORTH | 3050 |

5. Cash Paid to Owners of Acquired Firm + DIRECT Acquisition Expenses (appraisers, accountants, atty's)
6. New Goodwill arising from the acquisition is the difference between the cost of the acquisition \& the FMV of the Net Assets Acquired.

NET ASSETS ACQUIRED (MV) 3050
NEW GOODWILL (PLUG) 250
CASH (paid for Acquisition) 3300
7. Acquired Company ceases to legally exist, thus its NET WORTH (at Market Value) is Eliminated. Thus, the NET WORTH of the Survivor is the same as it was before the acquisition.
8. Combine the net assets into the parent, eliminate any intercompany assets or liabilities out of the consolidation FASB 94.

## PURCHASE FOR STOCK (Net Asset Acquisition)

XYZ purchases $100 \%$ of PQ, as in the previous example, by ISSUING to PQ 132 SHARES of XYZ Common Stock. PRE-ACQUISITION

| Shares Outstanding | 4200 shares |
| :--- | :--- |
| Par Value | $\$ 2 /$ share |
| BV Share | $\$ 10.30 \rightarrow(8400+13700+21150 / 4200) \rightarrow($ CS + PIC + RE $/$ SO $)$ |
| MV Share | $\$ 25.00$ |

This acquisition is a NONTAXABLE Exchange so that the portion of the net assets that reflect a write-up will NOT be depreciated or amortized for tax purposes, though they will be expensed for financial reporting purposes. Tax Rate for XYZ is $30 \%$. Post-acquisition, PQ will cease to exist as a separate entity and XYZ will be the sole surviving firm. USING THE

|  | $\underline{B V}_{\text {XYZ Pre-Merger }}$ | $\underline{B V}_{\text {PQ Pre-Merger }}$ | Appraised $^{\text {FMV }}{ }_{\text {PQ }}$ | Adjustments | Final Value ${ }_{\text {xyz }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 3500 | 500 | 500 |  | 4000 |
| A/R | 8200 | 1000 | 1000 |  | 9200 |
| Inventories | 10000 | 2000 | 2500 |  | 12500 |
| Other CA | 300 | 400 | 350 |  | 650 |
| Plant \& Equipment | 45000 | 4000 | 5000 |  | 50000 |
| Other LTA | 1000 | 700 | 600 |  | 1600 |
| Goodwill | 1050 | 100 | -- | $775^{3}$ | $1825^{3}$ |
| Total Assets | 69050 | 8700 | 9950 | 775 | 79775 |
| A/P | 700 | 450 | 450 |  | 1150 |
| Other C.L. | 600 | 50 | 40 |  | 640 |
| LTD | 24000 | 6500 | 6260 |  | 30260 |
| Def. Tax | 500 | 150 | 150 | $525^{2}$ | $1175^{2}$ |
| CS (\$2 par) | 8400 | 200 |  | $264^{1}$ | $8664^{1}$ |
| PIC | 13700 | 800 | 3050 | $3036{ }^{1}$ | $16736{ }^{1}$ |
| RE | 21150 | 550 |  | $(3050)^{3}$ | $21150^{3}$ |
| Total Liab \& Cap. | 69050 | 8700 | 9950 | 775 | 79775 |

1. MV of NEW SHARES issued to effectuate the acquisition of the NET ASSETS is 3300. This is the Cost of the ACQUISITION: 132 Shares $* 25($ market value $)=3300$. With the issuance of the new shares:

| CS (132shares * \$2 par) | 264 |
| :--- | :--- |
| Paid in Capital (3300-264) | 3036 |


| Market Value New Shares |  |  | 3300 |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  | Initial XYZ | + | Adjustment for New Shares $=$ |$\quad$ Ending XYZ

2. Because the Acquisition is a NONTAXABLE EXCHANGE, XYZ CANNOT use the Higher Depreciation \& amortization expenses associated with the writing up of the net assets acquired to their fair market values. BUT for Financial Reporting Purposes, these write-ups will produce HIGHER REPORTED EXPENSES in the future. This Gives rise to TIMING Differences.

Def. Tax Liab. ${ }_{\text {New Additional }}=(\mathrm{t})\left(\mathrm{FMV}_{\text {equity }}-\mathrm{BV}_{\text {equity }} \quad(.3)(3300-1550)=525\right.$
Def. Tax Liab. Final XYZ $=$ Def. Tax Liab. ${ }_{\text {Initial XYZ }}+$ Def. Tax $^{\text {Liab. }}{ }_{\text {Initial PQ }}+$ Def. Tax $^{\text {Liab. }}$.New ${ }_{\text {Additional Adjustment }}$
3. The NEW GOODWILL ARISING FROM THE TRANSACTION can be viewed in 3 ways

## Journal Entries to Record the Purchase \& Payment of the Net Assets

Go through Each at MV \& then PLUG for Goodwill
Excess of Cost over FMV of Net Assets Acquired
Cost of Acquisition 3300 (132 shares * 25)
Net Assets Acquired (incl. Def Tax) (2525) (MV)
New Goodwill
775
Excess Acquisition Cost over FMV Net Assets Acquired Adjusted for the New Deferred Tax Liabilities
Net Assets Acquired (MV) 3050
New Goodwill (PLUG) 775
New Def. Tax. Liab. 525
CS (from new shares) 264
PIC (from new shares) 3036
NOTE: Initial Goodwill + New Goodwill from Acquisition = Ending Goodwill

POOLING - OF - INTEREST METHOD. To use it, must MEET ALL of the following Conditions

1. One Company in the Deal MUST Acquire at least $\mathbf{9 0 \%}$ of the voting (common) stock in the other \& the merger is effectuated SOLELY by the exchange of stock (nothing else, like debt, cash, etc. may be used). EQUITY ONLY.
2. Merger is effectuated in a SINGLE TRANSACTION.
3. Neither firm owned more than $\mathbf{1 0 \%}$ of the voting stock of the other BEFORE THE MERGER
4. No Contingency Shares involved in the Merger
5. Merged firm will NOT dispose of a Significant portion of assets of the acquired company within 2 years of the merger (except to reduce duplication)
6. Neither firm has been a subsidiary or division of the other for 2 years prior to the merger
7. There is NO buyback of shares above normal limits
8. Ratio of the interest of the individual common shareholders to those of the other common shareholders in the combined firm remains approximately the same result as a of the merger
9. Voting rights of shareholders are not restricted
10. No agreement to retire or re-acquire stock used to effect the merger
11. No financial arrangement which benefits former shareholders, such as loans secured by newly issued shares
12. Dividend distributions must be no greater than normal for the 2 years prior to the merger.

If all conditions are met, Pooling-of-Interest MUST be used; else Purchase Method is to be used
For Example: Assume Parent Acquires $95 \%$ of Subsidiary for 500 shares of Stock. There is to be NO Restatement of the Acquired firm's assets \& liabilities to their FMV when Pooling-of-Interest is used. Instead, consolidate on Book Value Basis.

|  | Parent | Subsidiary | Consolidation |
| :--- | ---: | ---: | ---: |
| Current Assets | 10000 | 1000 | 11000 |
| Fixed Assets | 80000 | 5000 | 85000 |
| Total Assets | $\mathbf{9 0 0 0 0}$ | $\mathbf{6 0 0 0}$ | $\mathbf{9 6 0 0 0}$ |
|  |  |  |  |
| Current Liab. | 5000 | 1000 | 6000 |
| LTD | 10000 | 2000 | 12000 |
| (Minority Interest) |  |  | $150^{1}$ |
| CS | 10000 | 1000 | $12500^{2}$ |
| PIC | 20000 | 1000 | $19350^{3-p l u g}$ |
| RE | 45000 | 1000 | $46000^{4}$ |
| Total Liab. + Cap. | $\mathbf{9 0 0 0 0}$ | $\mathbf{6 0 0 0}$ | $\mathbf{9 6 0 0 0}$ |
|  |  |  |  |
| PV CS | 5 | 1 |  |
| MV CS | 20 | 10 |  |
|  |  |  |  |

1. Minority Interest is the $5 \%$ of BOOK VALUE of the Sub's Net Worth that was NOT ACQUIRED by the Parent (5\% of 3000 is $\$ 150$ )
2. Parent Issues 500 Shares of $\$ 5$ Par to effectuate the merger. Thus, its CS MUST Increase by 2500 ( $\$ 5 * 2500$ shares) from $\$ 10,000$ to $\$ 12,500$.
3. PIC is the PLUG that forces the Balance Sheet to Balance
4. RE of both are added together because Pooling treats the firms as if they were always merged together. Ergo, after the merger, ALL PAST CONSOLIDATED Financial of the Combined firm must be RESTATED to Reflect how they would have looked were they always merged together
NOTE: There is NO GOODWILL or RESTATEMENT of Assets/Liabilities to FMV in Pooling as is done with PURCHASE
NOTE: Must also adjust out any intercompnay investments, receivables, or debts.

## - EFFECTS of Purchase \& Pooling

- Whichever method is used will have a PROFOUND affect on the APPEARANCE of financial statements that can be deceptive to the readers of financial statements.
- When use PURCHASE, BV/NW of the merged company is usually higher than pooling. THE MORE THE Parent pays above FMV for the sub, the stronger the Balance Sheet of the Parent will appear (since Goodwill is an ASSET)
- POOLING tends to Overstate Earnings because of Bootstrapping which omits Goodwill
- PURCHASE: prior year financials are NOT restated, POOLING: priors are Restated $\rightarrow$ This means the growth rate of earnings will be impacted by pooling but not Purchase
- PURCHASE: impacts future earnings via Goodwill Expense. But POOLING, impact past earnings via Restatement of past
- Financial Ratios will be impacted by whichever form is used.
- 1 Way to Negate this is through CASH FLOW ANALYSIS. Pretax CF will be unaffected by method.
- Factors Affecting Choice of Method
- PRO PURCHASE METHOD
- Purchase Price < BV of Acquired Firm. Enhance Earnings
- Low D:E and High Current Ratios are desirable if need to issue debt.
- Acquiring firm does not want to issue large amounts of stock to new $\mathrm{s} / \mathrm{h}$ who dilute current management control.
- Acquired firm has lots of low-cost productive assets that, when written up, will generate larger tax deductible expenses without affecting cash flow.
- Acquired firm has large unfunded pension liabilities not carried on its balance sheet that must be recognized after a purchase occurs. As written down over time, may result in higher earnings, but unaffect Cash Flow
- PRO POOLING-OF-INTEREST METHOD
- Purchase Price > BV of Acquired Firm. Large of Goodwill, whose amortization would reduce future earnings. Since goodwill not recognized under pooling, earnings enhanced.
- Debt covenants restrict dividend payments to \%RE. Pooling increases reported NI, ergo RE.
- P/E ratio of acquired firm is substantially below that of the Acquiring Firm. Produces Bootstrapping that can enhance reported earnings \& growth.
- Acquiring Firm does not want to use debt or cash to finance the transaction
- Acquired firm has Saleable assets whose cost basis are well below market value. When pooling used, retain low-cost basis, \& if sold, produce substantial gains, enhancing future income of acquirer
- Acquired firm's productive assets are relatively new with BV approx. MV
- Factors Affecting Purchase Price of Acquisition

1. Accounting Method that will be used to Account for the Merger. PURCHASES are generally taxable, while poolings are NOT TAXABLE. Selling S/H may demand higher prices for taxable sales under Purchase as opposed to Pooling.
2. Percentage of the Acquired Firm that is to be Bought. Control is worth a Premium Price.
3. Amount of Free Cash Flow that the Acquired firm should generate. Firms with lots of cash tend to be sold at a premium price.
4. Size of the Target relative to Acquiring firm. Premium tends to be lower when the acquired firm is large, relative to the acquiring firm.
5. $Q$-Ratio. Firms with low Q-ratios (MV/Asset Value) tend to be viewed as bargains.
6. Target Management Capability. Firms with Weak Management tend to be takeover targets.
7. Acquiring Management's Ability. Well-managed firms do not tend to overpay for their acquisitions.

## - Push-down Accounting

- Push-down accounting occurs when a purchased firm continues to publish its own financial statements separately from its parent. Might occur when there are lots of minority shareholders in the subsidiary. When used, the financials of the sub reflect the Purchase Accounting Adjustments that were made when it was purchased.
- ????


## I: STATEMENT OF CASH FLOWS

- FASB 95 is the Authoritative Standard on the Statement of Cash Flows.
- Cash flow is defined to be the Receipt or payment of cash or cash equivalents, and requires that a summary of the transactions that give rise to such exchanges be classified, summarized, and reconciled with the change in cash and cash equivalents that is shown to have taken place during an accounting period on the balance sheet.
- Cash Flows MUST be classified into 1 of 3 Categories

1. Investing Activities

- Purchase/Sale of any Long Term Assets
- Purchase/Sale of Other Assets deemed to be Investments by Management
- Making/Collection of Loans other than Trade Credit ( $\mathrm{A} / \mathrm{R}$ ) made by the firm to other entities

2. Financing Activities

- Issuance/Repayment of Negotiated Debt Principal Incurred by the Co. (non-trade credit)
- Issuance/Repurchase of Equity Capital (CS, PS, etc.)
- Payment (Common or Preferred) of Dividend (NOT RECEIPT of Div., which are Operating)

3. Operating Activities

- Any Other Cash Flow (non-Investing \& non-Financing)


## PREPARING A STATEMENT OF CASH FLOWS: 2 METHODS (Direct \& Indirect)

 - DIRECT METHOD- Done by taking every transaction that occurs and categorizing how it impacts cash flow
- For Example; Say a Firm Engaged in the Following Transactions: (Category)

1. Sold Shares of Stock for $\$ 450$ (F)
2. Borrowed $\$ 80$ from Bank (F)
3. Repaid $\$ 100$ of Bonded Debt (F)
4. Sold $\$ 250$ of Marketable Securities that are considered to be Cash Equivalents (NEITHER)
5. Sold $\$ 550$ of equipment (I)
6. Purchased $\$ 1,000$ of Fixed Assets (I)
7. Made an Acquisition for $\$ 350$ (I)
8. Purchased $\$ 10$ of LTA (I)
9. Purchased $\$ 2,190$ of Inventory, all on trade credit from vendors (NEITHER)
10. Paid $\$ 125$ interest expense with cash (O)
11. Paid $\$ 375$ in general expenses with cash (O)
12. Sold products for $\$ 3,650$, of which $\$ 1,800$ was on credit (O- $\$ 1,850$ worth)
13. Paid $\$ 2,210$ to vendors for previously purchased inventories \& other supplies (O)
14. Paid $\$ 10$ in advance for services to be rendered by suppliers ( O )
15. Recorded $\$ 270$ of income expenses, of which $\$ 60$ was deferred \& $\$ 210$ paid (O-\$210)
16. Collected $\$ 1,750$ from Customer Receivables Outstanding (O)
17. Recorded $\$ 360$ Depreciation \& Amortization Expenses (NEITHER)
18. Recorded $\$ 150$ of Income from an Unconsolidated Affiliate using Equity Method (NEITHER)
19. Repurchased Treasury Shares for $\$ 10$ (F)
20. Received $\$ 30$ as a Cash Dividend from an Unconsolidated Affiliate (O)
21. Paid $\$ 320$ cash dividend to shareholders (F)

STATEMENT OF CASH FLOWS
Cash Collected from Customers (Sales + Collection of A/R) 3600
Cash Collected from Affiliates (Dividend Received from Affiliate) 30
(Cash Paid to Suppliers) (2595)
(Cash Interest Paid) ( 125)

| (Cash Paid in Taxes) | ( 210 ) |
| :---: | :---: |
| Cash Generated from Operations | $\mathbf{7 0 0}$ |


| Cash Received from Asset Sales | 550 |
| :--- | :---: |
| (CAP EX) | $(1000)$ |
| (Investments) | $\left(\right.$$350)$ <br> (Cash Paid to purchase other LTA) <br> Cash Generated from Investing |

Cash Proceeds from Selling Shares 450
Proceeds from Bank Loans 80
(Repayment of Debt Principal) ( 100)
(Repurchase of Treasury Shares) (10)
(Cash Dividends Paid)
( 320 )
Cash Generated from Financing 100
Net Change in Cash \& Equivalents

NOTE: when using the direct method, some important transactions might not get recorded because they do not impact cash. For Example, if purchase $\$ 5,000,000$ of equipment with a Long-Term Note, won't show up on the statement of cash flows because does not impact cash. BUT FASB 95 REQUIRES such debt-financed capital must be disclosed in a footnote to the statement of cash flows if they are SIGNIFICANT. Then, the ANALYST could plug the $\$ 5,000,000$ into the Investing \& Financing Cash Flow things.

## - INDIRECT METHOD

- Constructs a Statement of Cash Flows by using information presented on the Balance Sheet \&

Income Statement instead of developing it transaction x transaction basis from journal entries.

## BALANCE SHEET

|  | 19X1 | 19X2 |  | 19X1 | 19X2 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 10 | 20 | A/P | 250 | 230 |
| Marketable Sec. | 70 | 50 | Bank Loans | 400 | 480 |
| Net Receivables | 200 | 250 | Current Liab. | 650 | 710 |
| Inventories | 1050 | 1090 | LTD | 1000 | 900 |
| Prepaid Expenses | 20 | 30 | Def. Tax Liab. | 400 | 460 |
| Current Assets | 1350 | 1440 | Pref. Stock | 150 | 150 |
| Gross P\&E | 5900 | 6400 | CS | 200 | 230 |
| (Acc. Depr.) | (2500) | (2700) | PIC | 800 | 1220 |
| Net P \& E | 3400 | 3700 | RE | 3140 | 3490 |
| Investments | 1300 | 1700 | (Treas. Stock) | (40) | 50 |
| Goodwill | 150 | 160 | Total Liab. \& Capital | 6300 | 7110 |
| Other Assets | 100 | 110 |  |  |  |

## INCOME STATEMENT

|  | $\underline{19 X 1}$ | $\underline{19 X 2}$ |
| :--- | ---: | ---: |
| Sales | 3000 | 3800 |
| (CGS) | $(1800)$ | $(2150)$ |
| (Depreciation) | $(250)$ | $(300)$ |
| (Amortization of Goodwill) | $(50)$ | $(60)$ |
| (Interest Expense) | $(300)$ | $(125)$ |
| (Other Expense) | 100 | $(375)$ |
| NI from Affiliate (equity) | $\mathbf{6 0 0}$ | $\mathbf{9 4 0}$ |
| Pre-tax Income | 170 | 270 |
| Income Tax Expense) | $\mathbf{4 3 0}$ | $\mathbf{6 7 0}$ |

## $1^{\text {st }}$ : Construct a Sources \& Uses Worksheet

NOTE: SOURCES = Decrease in Assets or Increase in Liability/Equity
USES = Increase in Assets or Decrease or Liability/Equity

| SOURCES |  | USES |  |
| :--- | ---: | :--- | ---: |
| Decrease in Marketable Securities | 20 | Increase in Cash | 10 |
| Increase in Bank Loans | 80 | Increase in Receivables | 50 |
| Increase in Deferred Tax Liabilities | 60 | Increase in Inventories | 40 |
| Increase in Common Stock | 30 | Increase in Prepaid Expenses | 10 |
| Increase in Paid in Capital | 420 | Increase in Net Plant \& Equipment | 300 |
| Increase in Retained Earnings | 350 | Increase in Investments | 400 |
| Total Sources of Funds | $\mathbf{9 6 0}$ | Increase in Goodwill | 10 |
|  |  | Increase in Other Assets | 10 |
|  |  | Decrease in Accounts Payable | 20 |
|  |  | Decrease in Long Term Debt | 100 |
|  |  | Increase in Treasury Stock | 10 |
| $\quad$ Total Uses of Funds | $\mathbf{9 6 0}$ |  |  |

$2^{\text {nd }}$ : Make Adjustments SOURCE USE
A. Amend $\Delta$ Retained Earnings with Net Income - Dividends (which is the equivalent) Increase in Retained Earnings 350

| Net Income | 670 | Dividends | 320 |
| :--- | :--- | :--- | :--- |

B. Amend Net Property Plant \& Equipment

| Beginning Net P \& E | 3400 |  | Proceeds from Sale of Equip. |
| :--- | :--- | :--- | :--- |
| Cap Ex | 1000 |  |  |
| (Depr) | $(300)$ |  |  |
| (BV Equip. Sold) | 400 |  |  |
| (BV Equip. Sold) | PLUG | Profit from Sale | 150 |
| Ending Net P \& E | 3700 |  |  |

## 1. Replace Net P \& E

|  |  | Increase to Net P\&E | 300 |
| :--- | :--- | :--- | :--- |
| Depreciation | 300 | Cap Ex | 1000 |
| BV of Equipment Sold | 400 |  |  |
| 2. $\quad$ Change net income (which comprises the asset sale) |  |  |  |
| BV Equipment Sold | 400 |  |  |
| Net Income | 670 |  |  |
| Proceeds from Sale of Equipment | 550 |  |  |
| Net Operating Income | 520 |  |  |

C. Amend Investment \& Goodwill

| Beginning Investments | 1300 |  |  |  |
| :--- | :---: | :--- | :--- | :--- |
| Beginning Goodwill | 150 |  |  |  |
| Acquisitions (incl. Goodwill) | 350 |  |  |  |
| NI from Affiliate (equity) | 150 |  |  |  |
| (Amortization Goodwill) | $(60)$ |  |  |  |
| (Disposition of Invest @ BV) | $(0)$ |  |  |  |
| (Div. Received from Aff-equity) | PLUG (30) |  |  |  |
| Ending Investment \& Goodwill | 1860 |  |  |  |
|  |  | 60 | Increase in Investments 400 |  |
| Amortization of Goodwill |  | 30 | Inerease in Geedwill | 10 |
| Dividends from Affiliates |  |  | Acquisition of Aff. | 350 |
|  |  | Equity in NI of Aff. | 150 |  |

D. Trivial Adjustments

| $=$ | Increase in CS + Increase in PIC becomes PROCEEDS FROM SALE OF STOCK |
| :--- | :--- |
| $=$ | Increase in Bank Loans becomes PROCEEDS FROM BANK LOANS |
| $=$ | Decrease in LTD becomes REPAYMENT of LTD |
| $\overline{\text { Increase in Treasury Stock becomes PURCHASE of TREASURY STOCK }}$ |  |
| Inces Work Sheet (Get Rid of Marketable Securities \& Cash Accounts, then the prior Amendments) |  |


| SOURCES | USES |  |  |
| :--- | ---: | :--- | ---: |
| Proceeds from Bank Loans (F) | 80 | Increase in Receivables (O) | 50 |
| Increase in Deferred Tax Liabilities (O) | 60 | Increase in Inventories (O) | 40 |
| Proceeds from Sale of Stock (F) | 450 | Increase in Prepaid Expenses (O) | 10 |
| Net Operating Income (O) | 520 | Capital Expenditures (I) | 1000 |
| Proceeds from Sale of Equipment (I) | 550 | Acquisitions (I) | 350 |
| Depreciation (O) | 300 | Net Income from Affiliates (equity) (O) | 150 |
| Amortization of Goodwill (O) | 60 | Increase in Other LTA (I) | 10 |
| Dividend from Affiliates (equity) (O) | 30 | Decrease in A/P (O) | 20 |
| Total Sources of Funds | $\mathbf{2 0 7 0}$ | Repayment of LTD (F) | 100 |
|  |  | Purchase of Treasury Stock (F) | 10 |
|  |  | Dividends Paid (F) | 320 |
|  | Total Uses of Funds |  | $\mathbf{2 0 7 0}$ |

$4^{\text {th }}$ : Classify the Sources \& Uses Worksheet Amongst the 3 (operating, investing, \& financing activities)
Operating Investing Financing $\rightarrow$ go back and try to organize it to wind up with these amounts
$\$ 700 \quad$ (\$810) $\$ 100 \quad$ Net (\$10)

HOWEVER, this method is LONG \& Cumbersome, though theoretically correct

But under time constraints, may want to try the 2 Minute Drill

| Operating | Investing | Financing |
| :--- | :--- | :--- |
| Net Income | Proceeds from the sale of Investment Assets | Proceeds from Negotiated Borrowings |
| Depreciation, Amortization, Other Non-Cash <br> Expenses | Proceeds from the Receipt of Principal on <br> Negotiated Loans extended to Others | Proceeds from the Issuance of PS or CS + PIC |
| Increase in Deferred Tax Liabilities | (Capital Expenditures) | (Repayment of Principal on Negotiated Debt) |
| Dividends from Affiliate | (Purchase Cost of Acquisitions) | (Repurchase of Equity Capital) |
| Increase in Payables, accruals \& other non- <br> negotiated liabilities | (Principal on Negotiated Loans extended to <br> others) | Dividends Paid (preferred or common) |
| (Increase in Receivables) | (Increase in Other LTA not included <br> elsewhere |  |
| (Increase in Inventories) |  |  |
| (Increase in prepaid expenses \& other <br> working assets) |  |  |
| (Income from Affiliates included in Net <br> Income |  |  |
| (Gains on Sale of Invested Assets included in <br> Net Income) |  |  |
| (Unrecognized gains from changes in foreign <br> exchange rates affecting non-cash items <br> included in net income |  |  |

## GAINS/LOSSES on Foreign Currency Denominated Transactions

- Generally FASB 115 can be used to account for transactions involving foreign currencies
- REALIZED foreign currency gains/losses are included in the ordinary income for the accounting period in which the item was liquidated. Generally result in cash flows. Generally reported as other income.
- UNREALIZED foreign exchange gains/losses on short term "trading" assets or liabilities are reported on the income statement. But if the gains/losses related to changes in the reported value of negotiated debt, they are reported as interest income/expense
- When construct Statement of Cash Flows, Foreign Currency Adjustment is treated like a NONCASH EXPENSE


## FREE CASH FLOW

$\mathrm{FCF}_{\text {available }}$ for investors $=$ Operating CF + Cash Interest Expense + Investing Cash Flow $-\Delta$ Cash $\mathrm{FCF}_{\text {paid to investors }}=$ Cash Interest Expense - Financing Cash Flow
$1^{\text {st }}$ Definition: FCF available for investors


## J: FINANCIAL FORECASTING

- Often, will be given previous 5 years or so BS \& IS \& SCF of a firm. Chore is to construct a Pro Forma BS \& IS.
$1^{\text {st }}$ : Generate a Pro-Forma Income Statement
Sales. Can usually use a TREND ANALYSIS, or Historical average of market share
CGS; use \% Sales
Depreciation: Historical \% of Past years PPE
Interest Expense: Historical \% of past year's debt
Other Expense; Historical \% Sales
EBT - Solve
Tax: Historical \% EBT (or prediction of future $\Delta$ tax law)
Net Income: Solve
$2^{\text {nd }}$ : Develop a Pro-Forma Balance Sheet
Cash: Plug in Later
A/R: Historical \% Sales
Inventory: Historical \% Sales or CGS
PPE: Past year's PPE + CAP EX - Depr.
Total Assets $=\mathrm{L}+\mathrm{OE}$
A/P: Historical \% Sales or CGS
Bank Loans: Same as Past year's (or a given $\Delta$ assumption)
LTD: Same as Past year's (or a given $\Delta$ assumption)
CS: Same as Past year's (or a given $\Delta$ assumption)
PIC: Same as Past year's (or a given $\Delta$ assumption)
RE: Past year's RE + NI - Div (or a given $\Delta$ assumption)
Total Liabilities \& Equity: Solve
$3^{\text {rd }}$ : Analyze the Cash
Pro Forma Cash
(Required Cash) $\rightarrow$ Historical \% Sales
Excess or Needed Cash


## $4^{\text {th }}$ : Construct a SCF using the Indirect Method

## Cash Budgeting

- Usually prepared by treasurer's department. Consists of projections of the expected daily cash flow into and out of a company and a cumulative total of daily cash balances.
Steps to Financial Planning

1. Determine Overall Corporate Strategy
2. Determine the Specific Requirements Needed to Effectuate the Strategy
3. Formulate Operating \& Capital Budgets

## K: INFLATION ACCOUNTING

4 Ways to Construct Financial Statements during Inflation

1. Historical Cost/Nominal Dollar Measurement - GAAP accounting
2. Historical Cost/Constant Dollar Measurement - GENERAL PRICE LEVEL ADJUSTED Accounting. Uses Constant Units of Purchasing Power as the standard of value in measuring revenues, costs, assets and liabilities. Prior year's data are adjusted to reflect past costs measured in units of constant purchasing power indexed to a current year value of 100 .
3. Current Cost/Nominal Dollar Measurement - CURRENT COST ACCOUNTING. Records items on BS at actual MV in current dollars each year. Allocates costs on basis of current MV of assets.
4. Current Cost/Constant Dollar Measurement - A \& L recorded at MV, but measured through time in units of constant purchasing power indexed so that current year's dollar is 100 .
Current Cost v Historical Cost Accounting: 2 Concepts Used to Measure Profit
A. Financial Capital Maintenance $\rightarrow$ Profit $=$ Revenues Received - Dollars of Expense Incurred (GAAP)
B. Physical Capital Maintenance $\rightarrow$ Profit $=$ Revenues Generated - Costs required to restore inventories \& capital equipment (CURRENT COST)

## L: ACCOUNTING FOR FOREING OPERATIONS, et. al.

## FASB 52

Reporting Currency: Used in the ultimate Financial Statements. Usually the \$ for most US firms Functional Currency: Currency in which results of a FOREIGN Subsidiary are measured. Functional currency is based upon the operating environment. Should be chosen to reflect that currency in which the foreign subsidiary carries on most of its economic activities.
Local Currency: Any NON-FUNCTIONAL Currency in which a Foreign Subsidiary conducts a transaction.

## REMEASUREMENT: Converting from LOCAL $\rightarrow$ FUNCTIONAL Currencies <br> TRANSLATION: Converting from FUNCTIONAL $\rightarrow$ REPORTING

## SEQUENCE:

1. All initial transactions are recorded in the local currency in which they take place.
2. All Local Currency Transactions are then REMEASURED into the Subsidiary's FUNCTIONAL Currency $\rightarrow$ Temporal Method
3. The FUNCTIONAL Currency will then be TRANSLATED into the REPORTING Currency. $\rightarrow$ AllCurrent Method (unless high inflation, \& then use Temporal Method)

## REMEASUREMENT $\rightarrow$ TEMPORAL METHOD (OLD FASB 8) \& FASB 52

## Rules:

1. All MONETARY ITEMS on a BS are REMEASURED into the Functional Currency using the CURRENT EXCHANGE RATE (Cash, MS, A/R, Inv., A/P, LTD, Def Tax, Insurance)
2. All NON-MONETARY ITEMS on BS are REMEASURED into the Functional Currency using the HISTORICAL EXCHANGE RATE (Equities, Debt carried at cost, Prepaid Expenses, PPE, Intangibles)
3. SALES \& EXPENSES are reported on IS and Remeasured into Functional on a Day-by-Day Basis; will usually used the Weighted Average Exchange Rate for the Period
4. DEPRECIATION \& CGS are Remeasured into Functional using Exchange Rate which existed when the property being Depreciated was PURCHASED and the inventory was purchased.
5. INCOME TAX is Remeasured into functional using Exchange Rate that existed to profits were earned. Usually use the Weighted Average

TEMPORAL METHOD of REMEASUREMENT

|  | BS: Local | BS: Functional |  |  | Exchange Rate (Func./Local) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 19X1 | 19X2 | 19X1 | 19X2 | Type | 19X1 | 19X2 |
| Cash | 5000 | 16000 | 1000 | 4000 | Current | . 20 | . 25 |
| A/R | 10000 | 15000 | 2000 | 3750 | Current | . 20 | . 25 |
| Inventory | 25000 | 30000 | 5250 | 6600 | Historical | . 21 | . 22 * |
| Fixed Assets | 60000 | 54000 | 12600 | 11340 | Historical | . 21 | . 21 |
| Total Asset | 100000 | 115000 | 20850 | 25690 |  |  |  |
| A/P | 10000 | 20000 | 2000 | 5000 | Current | . 20 | . 25 |
| LTD | 40000 | 40000 | 8000 | 10000 | Current | . 20 | . 25 |
| CS + PIC | 30000 | 30000 | 6300 | 6300 | Historical | . 21 | . 21 |
| RE | 20000 | 25000 | 4550 | 4390 | PLUG | -- | -- |
| Total Liab \& Cap | 100000 | 115000 | 20850 | 25690 |  |  |  |



Implications of the Temporal Method (if use \$ as Functional)

1. By placing Gain/Loss from Currency Translation on IS, Temporal Method of Accounting for Foreign Ops can expose the company to high volatility in NI \& EPS.
2. Root Cause of Gain/Loss from Currency Translation: if hold lots of monetary assets, when exchange rates are favorable, will benefit EPS. Conversely, if hold lots of non-monetary assets, smaller degree of exposure to Foreign Currency Fluctuations' Impact on EPS. Depends on Net Position of Monetary Assets.

## TRANSLATION: The Current Rate Method

- Requires ALL Assets \& Liabilities on Financials which are measured in a functional currency be translated into the REPORTING Currency at the CURRENT Exchange Rate. Equity is Measured at Historical Rates and RE is determined. And then a Plug is Used. Unlike Remeasurement, Gain/Loss does not flow through the Balance Sheet, but rather is placed in the EQUITY PORTION of the BALANCE SHEET under Cumulative Foreign Exchange Translation Adjustment. Will flow through to Income Statement only when Foreign Sub. Is Liquidated

|  | Functi | BS: Reporting |  |  | Exchange Rate (Report/Func.) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 19X1 | 19X2 | 19X1 | 19X2 | Type | 19X1 | 19X2 |
| Cash | 5000 | 16000 | 1000 | 4000 | Current | . 20 | . 25 |
| A/R | 10000 | 15000 | 2000 | 3750 | Current | . 20 | . 25 |
| Inventory | 25000 | 30000 | 5000 | 7500 | Current | . 20 | . 25 |
| Fixed Assets | 60000 | 54000 | 12000 | 13500 | Current | . 20 | . 25 |
| Total Asset | 100000 | 115000 | 20000 | 28750 |  |  |  |
| A/P | 10000 | 20000 | 2000 | 5000 | Current | . 20 | . 25 |
| LTD | 40000 | 40000 | 8000 | 10000 | Current | . 20 | . 25 |
| CS + PIC | 30000 | 30000 | 6300 | 6300 | Historical | . 21 | . 21 |
| RE | 20000 | 25000 | 3200 | 4300 | $\mathrm{RE}_{\mathrm{X} 2}=\mathrm{RE}_{\mathrm{X}}$ | + NI - | Div (F/R) |
| Translation Adj. |  |  | 500 | 3150 | PLUG |  |  |
| Total Liab \& Cap | 100000 | 115000 | 20000 | 28750 |  |  |  |


|  | IS: Functional | IS: Reporting | Exchange Rate (Report/Func) |
| :---: | :---: | :---: | :---: |
| Sales | 200000 | 44000 | Weighted -- . 22 |
| CGS | (95000) | (20900) | Weighted -- . 22 |
| Depreciation | (6000) | (1320) | Weighted -- . 22 |
| Other Expenses | (91000) | (20020) | Weighted -- . 22 |
| Pretax Income | 8000 | 1760 | Weighted -- . 22 |
| Tax Expense | (3000) | 660 | Weighted -- . 22 |
| Net Income | 5000 | 1100 | Weighted -- . 22 |

Implications of Current Rate Method (choosing Foreign Currency to be Functional)

1. Currency Translation's Impact falls on the EQUITY Portion of the US BS (not IS like Remeasurement). Ergo, EPS will not be as volatile, but many NET WORTH Related Ratios will be quite volatile.
2. Easier for Analyst to Forecast EARNINGS because there is NO need to forecast gain/loss from translation of currency. Earnings $_{\text {Forecasted in Foreign Currency }}=$ Sales $_{\text {measured in Foreign }} *$ Profit Margin $_{\text {measured in foreign }} *$ Weighted Exchange Rate $_{\text {forecasted }}$
3. Strong Dollar will depress earnings generated abroad, weak dollar will boost dollar reported earnings generated abroad.

## REAL WORLD

- Real world is a mixture. Remeasurment (Temporal) impacts IS; Translation (All-Current) impacts BS. If a $3^{\text {rd }}$ Currency is used, impacts of both occur.
- 4 POSSIBLE Incomes can be generated from Foreign Operations

Net Income, Temporal Method
Net Operating Income, Temporal Method
Net Income, All-Current Method
$\Delta$ Net Worth + Dividends, All-Current Method

- What about ECONOMIC EARNINGS:

Net Income, Temporal
Depr $_{\text {All-Current }}$ - Depr Temporal
CGS $_{\text {All-Current }}$ - CGS $_{\text {Temporal }}$
Gain on Foreign Currency Translation - Amt. Due on LTD
Economic Earnings

## SCF under FASB 52

- Construct SCF in Local Currency
- Translate $\mathrm{SCF}_{\text {Local }}$ into $\mathrm{SCF}_{\text {Reporting }}$ by using Weighted Average Exchange Rate over past year
- Must Find a PLUG called EFFECT of EXCHANGE RATES on CASH

Statement of Cash Flows Worksheet

|  | SCF - Local | $\underline{\text { SCF - Reporting }}$ | Weighted Avg. Ex. Rate (Rep/Local) |
| :---: | :---: | :---: | :---: |
| Net Income | 5000 | 1100 | . 22 |
| Depreciation | 6000 | 1320 | . 22 |
| Increase in Payables | 10000 | 2200 | . 22 |
| (Increase in Receivables) | (5000) | (1100) | . 22 |
| (Increase in Inventories) | (5000) | (1100) | . 22 |
| Cash from OPS | 11000 | 2420 | . 22 |
| Sale of Assets | -- | -- | . 22 |
| (CAP EX) | -- | -- | . 22 |
| Cash from Investing | 0 | 0 | . 22 |
| Issuance of Debt | -- | -- | . 22 |
| (Repayment of Debt) | -- | -- | . 22 |
| (Dividends) | -- | -- | . 22 |
| Cash from Financing | 0 | 0 | . 22 |
| Net Increase in Cash | 11000 | 2420 | . 22 |
| $\Delta$ Cash $_{\text {reporting }}$ from BS |  |  | 3000 |
| $\Delta$ Cash $_{\text {reporting }}$ from Worksheet |  |  | 2420 |
| PLUG: Effect of Ex Rate on Cash |  |  | 580 |


|  | Local Currency | Change in Exchange Rate | Impact on Reported CF |
| :--- | ---: | ---: | ---: |
| Beginning Cash | 5000 | $(.25--20)$ | 250 |
| Cash from Ops | 11000 | $(.25-.20)$ | $(.25-.20)$ |
| Cash from Investing | -- | $(.25-.20)$ | - |
| Cash from Financing | -- |  | -- |
| Effect of Ex Rate on Cash $\boldsymbol{\Delta}$ |  |  | -- |


| Statement of Cash Flows |  |
| :--- | ---: |
| Net Income | 1100 |
| Depreciation | 1320 |
| Increase in Payables | 2200 |
| (Increase in Receivables) | 1100 |
| (Increase in Inventories) | 1100 |
| (Gains/Losses on Sale of Assets) | 0 |
| (Unrealized Foreign Currency Gains/Losses) on Noncash NI | 0 |
| Cash from Ops | $\mathbf{2 4 2 0}$ |


| Sale of Assets | 0 |
| :--- | :--- |
| (Cap Ex) | 0 |
| (Other Investments) | 0 |
| Cash from Investment | $\mathbf{0}$ |

Proceeds from Issuance of Debt 0
Proceeds from Sale of Equity 0
(Repayment of Debt) 0
(Repurchase of Equity) 0

| (Dividends \& Cash Distributions) | 0 |
| :--- | :--- |
| Cash from Financing | $\mathbf{0}$ |

Effect of Exchange Rate $\Delta$ on Cash 580

Increase in Cash 3000

## M: INTERNATIONAL ACCOUNTING PRACTICES

## British-American Model

- Designed primarily to disclose the assets, liabilities, capital, \& operating performance of companies in ways that the general public can understand and use to form meaningful opinions about a firm's profitability.


## European/Asian Model

- Historically, financing of business was supplied by institutions such as banks and insurance firms (who provided the money) while the sweat equity came from the other equity owners. Really, more of a creditor relationship and more concerned with ability of the firms to pay back the money as opposed to the Fair Market Value of the firms. Use incredibly conservative accounting systems. Understate earnings and other important factors.


## Hyperinflation (Latin American) Model

- Historical Cost accounting is rendered meaningless by inflation. Try to use general price level adjusted accounting.


## Differences in International Accounting Methods

1. Historical Cost v Inflation Adjusted Accounting. Historical is used by most of the world except for Latin America.
2. Accounting for Construction Projects. In Western Hemisphere, \% of Completion method is used; on the Continent, Completed Contract Method is more common.
3. Inventory Accounting. US uses LIFO, UK uses FIFO, Weighted Average used elsewhere, though Japan uses LIFO for Tax purposes.
4. Depreciation Accounting. Anglo countries use straight-line depreciation often, the Continent/Asia: \& Latin America use accelerated depreciation.
5. Research \& Development. US \& Germany, usually expensed; whilst in UK it is capitalized. Elsewhere, it is flexible.
6. Pensions. Western world uses Accrual Methods, whilst Asia \& Latin America use Pay-as-you-Go
7. Timeliness of Report Filings. US \& UK, annual reports due within 3 mos. Of close. Elsewhere, not available 'til much later.
8. Interim Statements. NAFTA has quarterlies. Most other places, only semi-annual.
9. Segment Disclosures. Common in US, but rare elsewhere.
10. Quality of Accounting Information. In Emerging nations, accounting companies are often not independent of management.
11. EPS. Generally calculated differently elsewhere.
12. Marketable Securities. Varies between Marked to Market \& Accrual.
13. Joint Ventures. US-equity method. Elsewhere, proportionate consolidation could be used.
14. Amortization of Goodwill \& Intangibles. US $\rightarrow 40$ years $_{\text {max. }}$. Latin/Asian $\rightarrow 5$ years $_{\text {max }}$. UK $\rightarrow$ charged directly to Shareholder's Equity on BS, not IS.
15. Capitalization of Interest. Required in US on interest used for construction. Not elsewhere.
16. Tax Accounting. US FASB 109. Vastly different elsewhere.
17. Extraordinary Income. Very limited under US GAAP. Elsewhere, management has more discretion.
18. Foreign Operations. Vary widely
19. Cost v Equity Methods of accounting for Affiliates. Only English world has Equity where Parent recognize Sub's income. Elsewhere, it's usually only dividends that are received.

## Effects of Different Accounting Methods on Financial Ratios

1. English Speaking: Focus on Investing Public. Tend to have higher Earnings \& Net Worth.
2. More Flexible Accounting Std. Emerge when have independent financial reporting standards \& tax bodies.
3. When Debt is dominant form of financing, acct. standards tend to be highly conservative
4. When GOV sets accounting standards, very inflexible
5. When only 1 set of Financials for both Public \& Tax, tax considerations will dominate. Will use very conservative accounting methods (to keep earnings very low)
6. Historical \& Cultural Factors influence the relative conservatism. US $\rightarrow$ like being free from debt implies won't go broke; elsewhere $\rightarrow$ debt is bad (because indicates nobody will lend to you)
